



PREMIER OF SASKATCHEWAN

LEGISLATIVE BUILDING
REGINA, CANADA S4S 0B3

June 29, 2010

Honourable Jeremy Harrison
Minister of Enterprise
Minister Responsible for Trade
Deputy Government House Leader

Dear Minister Harrison:

Since November 2007, our government has worked hard to achieve what it was mandated to do by the people of Saskatchewan. We can point to significant accomplishments in many areas – population growth, employment opportunities, debt reduction, tax relief, infrastructure renewal, accessible health care, safe communities – the list goes on. We are keeping our promises to the people of Saskatchewan. We have experienced great success, even in the face of a global economic recession. And while this province has felt the impact of that recession, today we see many optimistic signs of recovery.

A positive attitude for change is building momentum across our province. Our communities are growing and our residents see tangible benefits from economic developments happening right here at home. A spirit of optimism is evident in every sector - in every community. We must continue to move forward to realize even greater possibilities for growth and opportunity in this province.

When Saskatchewan's citizens reflect on the work of our government, I want them to recognize as our hallmarks: sustained economic growth and development, supported by lower taxes, responsible budgets, job creation and population growth. I want them to see that needed programs and services are being effectively delivered through an innovative and smaller public service and that public money is being spent judiciously. I want them to know that we are adding value for taxpayers by aggressively pursuing opportunities under the *New West Partnership*. We can and we will achieve this vision by:

- Engendering an **optimistic attitude** that recognizes Saskatchewan is a place of opportunity, an economic leader, a “have” province where the focus is on possibilities, not limitations;
- Aggressively pursuing an **innovation agenda** founded on ag-biotech, value-added resource opportunities, and sustainable energy development;

- Fostering economic development by identifying and **eliminating regulatory or bureaucratic requirements** that serve as barriers to growth;
- Maintaining and building necessary **infrastructure** to keep pace with dynamic community development;
- Securing a high **quality of life** where all citizens can access needed health care and educational opportunities, and live in safe, vibrant communities.

Aligned with and supportive of these tenets, your ministry is accountable for carrying out a number of priority initiatives and is expected to immediately develop specific targets against which progress can be measured for the following:

Enterprise Saskatchewan:

- Enhance the capacity and outcomes of the Enterprise Saskatchewan Board to develop more strategic recommendations to better position the competitiveness of Saskatchewan.
- Provide clear guidance to Sector Teams and Strategic Issues Councils to develop strategic recommendations to remove barriers to growth and better position Saskatchewan in a competitive global economy.
- Challenge Sector Teams and Strategic Issues Councils to consider fundamental government reform, alternative forms of strategic services delivery and enhanced competition.
- Generate a uniform and fundamental understanding of the benefits of regional economic coordination and develop a more integrated approach to regional economic coordination.
- Work in collaboration with the Ministry of First Nations and Métis Relations to explore and pursue opportunities to generate employment, expand capacity and create economic opportunity for First Nations and Métis people.
- Identify stronger coordination mechanisms between the provincial government and local enterprise regions to attract and manage large investments.
- Implement a more proactive approach to attract and accelerate investments from key foreign markets.
- Attract 8 to 12 new corporate investments and at least two major head office expansions.
- Work in collaboration with the Ministries of Energy and Resources and Finance to ensure Saskatchewan's resource royalties, incentive programs and tax structures support continued economic growth and investment in the province.

Trade:

- Lead the implementation of Saskatchewan's trade obligations under the New West Partnership Agreement.
- Lead the process to enhance the pan-Canadian Agreement on Internal Trade.
- Participate in Canada-European Union (EU) Trade Negotiations to pursue a comprehensive agreement that achieves full open, non-discriminatory access to the EU market for our key agricultural exports.

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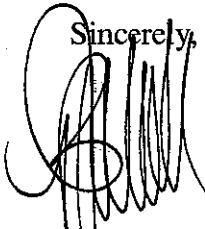
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- Increase Saskatchewan's presence in key international markets such as India and Asia.
- Nurture new emerging companies to become actively involved in participating in global markets.
- In concert with other jurisdictions, support the development of 4-5 international offices in strategic locations where Saskatchewan has the best opportunity to maintain and grow market share.

Lastly, as we work to reduce its footprint, we must be resolved to renew and reform government – its programs, its services, and the way in which they are delivered. Each of us needs to be challenged to be innovative and creative – to go beyond conventional thinking. We must insist that every part of government join in the effort, not just to identify problems, but to identify and adopt bold, new solutions. An important initiative for our government will be implementation of the workforce adjustment strategy to reduce the public service by 15 percent over four years. My expectation is that ministers will actively support and monitor this transformation of the public service. Targets will be established through the Office of the Deputy Minister to the Premier to guide your ministry's efforts in the following priority areas:

- **Citizen-centred service** – ensuring the citizens of the province receive the quality of service they need, when they need it, delivered in the manner that they need it.
- **People management** – recognizing the public service as a high-performing, engaged, respected and professional workforce where rewards are based on merit.
- **Enterprise (government-wide) approach** – acting as a single entity to effectively address and manage common issues that span multiple ministries.
- **Simplification** – applying best practices like LEAN methodology, to streamline program and service delivery and to identify and eliminate unnecessary processes and requirements.
- **Core business** – offering programs and services that reflect what citizens want and need a government to provide, ensuring government involvement adds value, and seeking out innovative alternatives.

Saskatchewan is moving forward, strong and steady. I am confident that we will meet the challenges before us and ensure Saskatchewan's citizens continue to enjoy a quality of life that is the envy of the rest of the country.

Sincerely,

Brad Wall
Premier